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ASSESSMENT OF RAILWAY STATION MODERNISATION COMBINING RISK ANALYSIS WITH MULTI-CRITERIA ANALYSIS

When modernising train stations, several options are usually available for the layout of the tracks and its parameters. The best option is chosen by assessing different criteria; it is not an exact procedure, but a compromise between often different perspectives. Many methods are available to aid the decision-making process in these situations; the authors of this article apply mutually combined multi-criteria and qualitative risk analysis to assess two self-proposed options for the modernisation of the Bakov nad Jizerou station (situated in Central Bohemia in the Czech Republic).

Keywords: Railway station, railway modernisation, risk analysis, multi-criteria analysis.

1. Introduction

When modernising not only traffic infrastructure, an investor usually selects the project to be undertaken out of several options. It is not an easy task to compare particular options in order to reach the modernisation objectives; firstly it is problematic to define the comparison criteria, secondly it is also problematic to establish the methodology of assessing the qualitative criteria, and finally different stakeholders and experts tend to attribute different significance to particular criteria.

Regarding the example of the modernisation of the Bakov nad Jizerou junction station, situated in Central Bohemia, Czech Republic, the authors of this article introduce two self-proposed station modernisation options which currently represent the most common approaches to the modernisation of stations in the Czech Republic, aside from the Trans-European Rail network. Consequently, the proposed project options are assessed through the mutual combination of multi-criteria and qualitative risk analysis.

2. Modernisation of the Bakov nad Jizerou station

The Bakov nad Jizerou train station is a junction station for two single-track lines (Prague - Turnov and Bakov nad Jizerou - Ceska Lipa - Jedlova). The importance of this station is mainly as a passenger transport to transit between connecting trains. Fast trains on both lines oriented in the same direction meet here

with a two-hour frequency, interwoven with local passenger trains with the same time interval. The importance for the town resident traffic is minimal, given the location of the station. Regarding freight transport, the station mainly serves as a crossing for through freight trains, to assemble pick up goods trains and to stable train sets.

2.1 Current state

In the Bakov nad Jizerou station, the branching of the lines into two main tracks is carried out at a level in the southern station head by connecting the two main station tracks with a scissors crossover in the northern station head. The station tracks consist of nine running tracks and seven loading tracks out of which six are dead-end tracks. In the tracks in front of the station building there are five single level platforms with concrete slabs that are accessible from the station building by a wide foot level crossing and sloping ramps. Although the platforms are wheelchair accessible from the covered porch of the station building, they are not so directly from the station building or the station forecourt.

A disadvantage of the current station layout from the point of view of passenger transport is the separate level platforms that due to their width and height do not provide sufficient comfort and safety to passengers. The disposition layout of the tracks may be considered adequate under the given circumstances, therefore the proposed options of modernisation deal particularly with the

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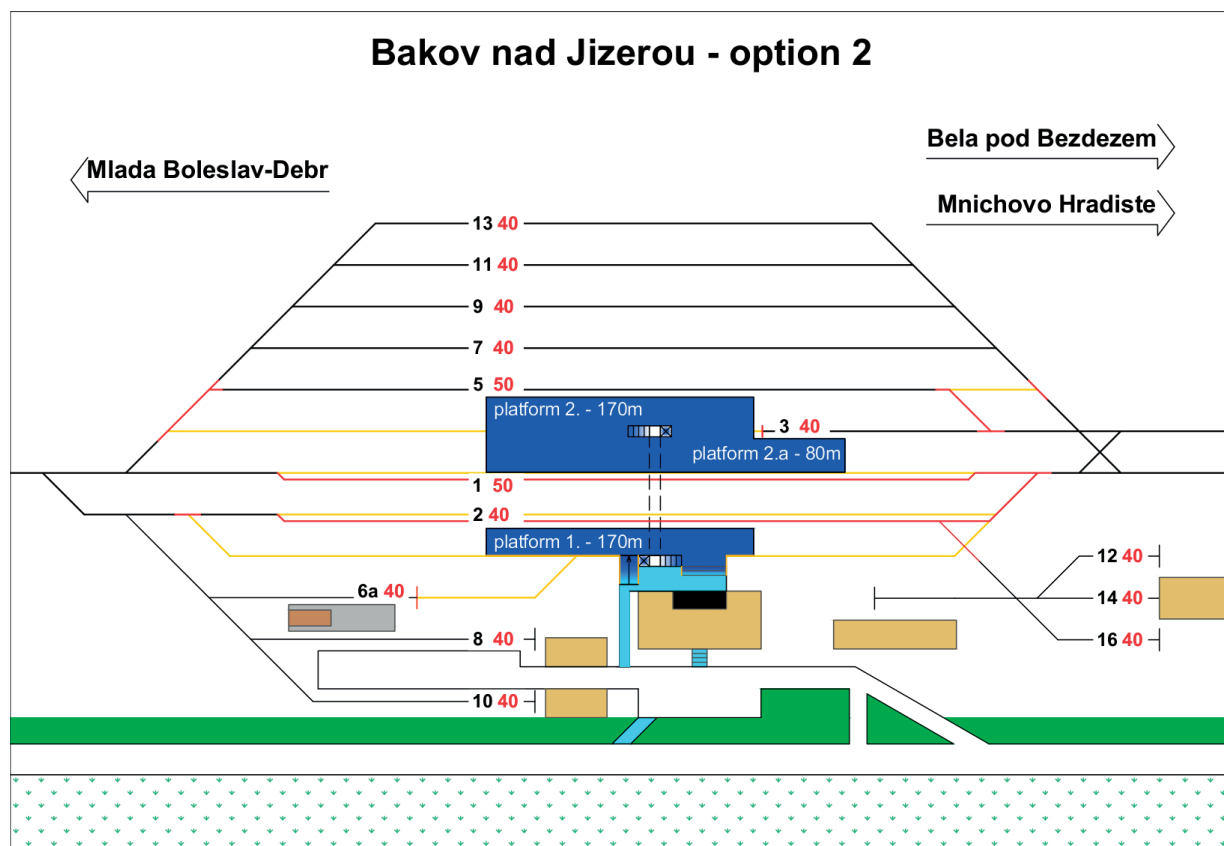


Fig. 2 Option 2 of the station modernisation

calculated, both the maximum (i.e. exiting from the furthestmost doors of a train formation to the underpass staircase, and from the ramp to the central crossing and boarding back again at the furthestmost doors of a train formation) and the mean. Quite surprisingly transition times under option 2 were significantly shorter, even though the passengers must use a seemingly more time-consuming access route to the platform via the underpass.

For calculating a provisional budget, a simplified station site plan was made for both options. The calculation itself comprises the complete station reconstruction implementation process, from the design works to the complete construction and all construction structures and operation sets (incl. safety systems). Unit prices are based on 2011 price levels. Because an underpass needs to be built, the investment costs are slightly higher under option 2 which is therefore construction and organisation-wise more exacting.

3. Comparison between the station modernisation options

3.1 Risk analysis

Risks, as an eventuality (probability) of an undesirable event, may be assessed by the methods of qualitative and quantitative risk analysis in any system. In the quantitative methods, the probability that an event shall occur and its consequences may be determined in measurable units. By contrast, qualitative methods describe risks, fault modes and scenarios of the possible consequences of undesirable states based on the opinions of experts, whereas the outputs in these cases are presented on a relative scale. In order to assess risks from a railway construction, given the (fortunately) small scale of real extraordinary events, it is convenient to employ qualitative methods. The group of experts used for the risk assessment must be sufficiently numerous and heterogeneous in order to eliminate the subjective views of any individual assessor. To assess the train station modernisation options, the FMEA (Failure Mode and Effect Analysis) analytic method was chosen to be the most suitable, i.e. its modification SAFMEA (Statistically Adjusted Failure Mode and Effect Analysis) [4].

When applying the SAFMEA method it is advanced in several phases. In the first (preparatory) phase, the aspects to be dealt with in the risk analysis are chosen. In the case described, not only the station situation layout, but also the operational perspective is concerned. At the same time, the expert group is established and in this case was composed of twenty experts with an extensive expertise in the field of rail transport. In the second phase, the main project segments and single risk factors (RF) within them

are defined. The project team established 21 risk factors in the 7 project segments (A to G) – see Table 1. Furthermore, the scales with explanations of the RF consequences severity assessment and the RF subjective occurrence probability were created. In the described application, the same four-point scale 1–4 was chosen for both values. Following instructions and becoming acquainted with the assessed options, the experts fill the prepared form with the event severity value for each of the RF and with the event

Risk factors

Table 1

A1	rail traffic flow disturbance during the station modernisation construction works
A2	rail traffic safety disturbance during the station modernisation construction works
A3	permanent outflow of passengers due to the station modernisation construction works
A4	definite termination of embarking and disembarking at the station due to the station modernisation construction works (transport onractors will find another alternative and will not return to the station)
B1	inability to acquire (get allocated) investment financial resources for the station modernisation
B2	inability to acquire (get allocated) financial means for the operation and maintenance of equipment and passenger transport after the station modernisation (platforms, underpass/central crossing)
B3	low efficiency of the financial means spent on the implementation of the assessed modernisation option given a minor improvement of the current state
C1	damaging the passenger transport equipment after the station modernisation due to vandalism
C2	outflow of passengers due to criminal activity (mugging, robbery, thievery, harassment...) committed in the passenger transport facilities after the station modernisation (platforms, underpass/central crossing) or the subjective feeling of being threatened by crime
D1	railway carriage hitting a person on the tracks (track)
D2	collision between railway carriages
D3	outflow of passengers due to their subjective feeling of being endangered by railway traffic
E1	outflow of passengers due to their subjective feeling of poor comfort
F1	negative influence on designing the train service planning given a long stay of trains at the station due to long transition time between connecting trains
F2	negative influence on drawing the train service planning given the service technology at the station (train routes crossings, influencing the train shunting and travel...)
F3	negative influence on drawing the train service planning due to exhaustion of capacity of the running tracks at the station
F4	negative influence on drawing the train service planning due to exhaustion of capacity of the platform edges at the station
G1	emergence of operational irregularities due to long transition times between connecting trains at the station
G2	emergence of operational irregularities given the service technology at the station (train routes crossings, influencing the train shunting and travel...)
G3	emergence of operational irregularities due to exhaustion of capacity of the running tracks at the station
G4	emergence of operational irregularities due to exhaustion of capacity of the platform edges at the station

Risk assessment of the risk factors

Table 2

		Event probability (p)			
Event severity (m)		1	2	3	4
m	2 ^m	Risk assessment (r) and its severity status			
1	2	2	4	6	8
2	4	4	8	12	16
3	8	8	16	24	32
4	16	16	32	48	64
2-12	2-14	acceptable risk			
16-24	14-28	conditionally acceptable risk			
32-64	28-64	unacceptable risk			

probability characterised by the given RF for each option. Single RFs are assessed by the so-called risk assessment¹ – see (1).

$$r_i = 2^{m_i} \cdot p_i \quad (1)$$

where:

r_i – risk assessment of the risk factor i [-]

m_i – event severity i [-]

p_i – event probability i [-]

The filled forms are consequently evaluated by descriptive statistics. Each RF under each option is assigned a severity status, i.e. according to the 20% trimmed average of the risk assessment (see Figs. 3 and 4) the given RF under the given option is classified as an acceptable, conditionally acceptable or unacceptable risk – see Table 2.

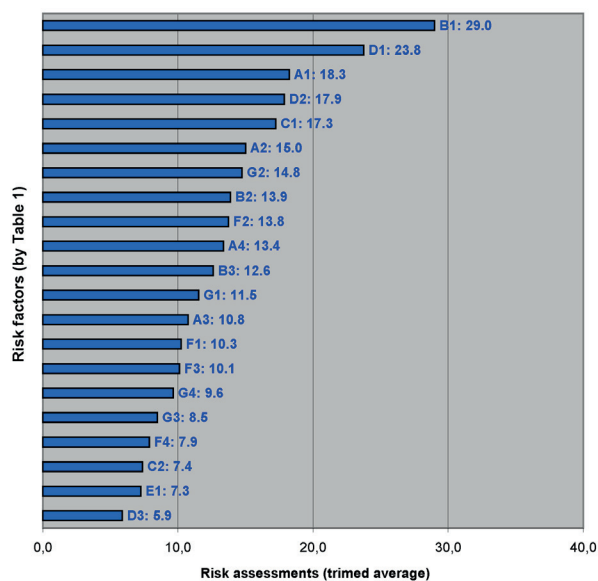


Fig. 3 Ordered risk assessments – option 1 of the station modernisation

¹ Risk assessment is calculated as a product of an RF event severity and its probability, whereas for the event severity a non-linear scale is recommended - an exponential function to base two was chosen for this project.

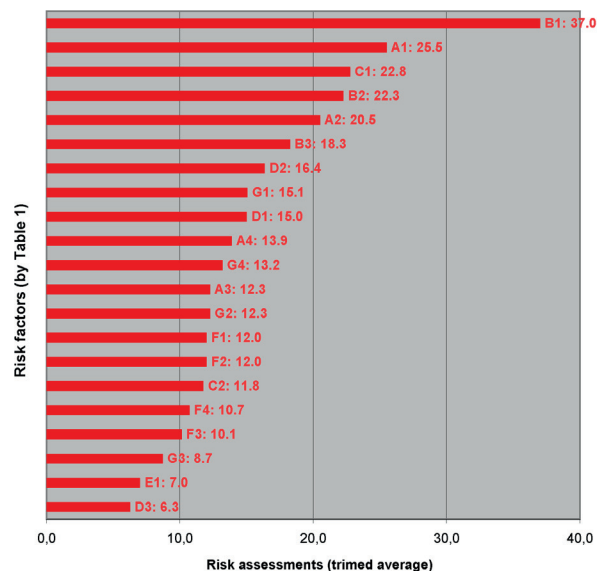


Fig. 4 Ordered risk assessments – option 2 of the station modernisation

Overall, the set of assessments obtained for the Bakov nad Jizerou station layout show a rare occurrence of extreme values. On the contrary, the variability of single answers is quite substantial which points at the diverse emphases of different professions on single segments. The highest (unacceptable) risk for both options is considered by experts to be ensuring finances for the construction; logically, this assessment is more relevant for the more expensive option 2 (“island platform”). There is a higher conditioned risk in this option of not being allocated the finances for the operation and maintenance of the station equipment after its modernisation. Confrontation of risk analysis with the calculated transition times is interesting because the experts assume that option 2 threatens more non-compliance with timetables due to the long transition times which is inconsistent with the calculated times.

In light of all the assessed RFs, the preferable option seems to be the one with semi-island platforms, although the RF of “railway carriage hitting a person on the tracks” significantly exceeded the risk value over the option with grade separation platforms. The

decision on utility of one of the options over another is, however, not quite unambiguous and unchallengeable, therefore it would be desirable to repeat the whole process of risk analysis with more experts involved or other option/options included.

3.2 Multi-criteria analysis

In order to make an assessment of the station modernisation, the project team established seven minimisation criteria out of which for five of them the value of the already completed risk analysis was adopted – see Table 3. Hence, an interconnection of both decision support methods is introduced.

Multi-criteria analysis criteria

Table 3

Ref. no.	Criterion name	Type	Unit of measure
1	investment costs (i.e. annual depreciation)	MIN	CZK million
2	transition time	MIN	minutes
3	rail traffic flow disturbance during the station modernisation construction works	MIN	A1 risk assessment
4	damaging the passenger transport equipment after the station modernisation due to vandalism	MIN	C1 risk assessment
5	criminal activity committed at the station (platforms, underpass, central crossing) after its modernisation	MIN	C2 risk assessment
6	railway carriage hitting a person on the tracks	MIN	D1 risk assessment
7	comfort of passengers	MIN	E1 risk assessment

Legend: MIN minimisation

For acquiring the numerical values of weights of single criteria, a so-called scoring method (with 1-10 scale) and a so-called Fuller triangle were used. In the analysed set of answers by experts, there are no extreme values nor is the dispersion too large.

Investment costs, railway carriage hitting a person on the tracks and passenger comfort were determined as the most important criteria with 18-20% weight. For the multi-criteria assessment of the options themselves, the WSA (Weighted Sum Approach) and TOPSIS (Technique for Order Preference by Similarity to Ideal Solution) methods were used. The outcome of both methods concluded that option 2 “island platform” is better – with the WSA method the so-called total utility obtained the value of 0.53 in option 2 against 0.47 in option 1, whereas with the TOPSIS method the utility indicator of option 2 was calculated to be 0.56 against 0.44 in option 1. It is apparent from the values of the objective function of both methods that the variation between both options is not significant and hence the conclusion on the utility of option 2 is quite ambiguous.

4. Conclusion

The overall assessment of both of the proposed options for the Bakov nad Jizerou station modernisation is ambiguous for both of them. This is particularly because of the long transition times in option 1 while investments costs are higher in option 2. A compromise is suggested – the platform configuration of option 2 showing overall higher utility (especially operational), but with a change of the platform type to a semi-island with access via a central foot level crossing which presumes a lower risk exposure, particularly given the modernisation’s ability to acquire finances.

Linking the methods of risk and multi-criteria analysis can provide a good tool for choosing the optimal proposal and a valuable clue to search for other preferable alternatives to train station modernisation.

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